

# Unannounced Care Inspection Report 18 October 2018



# **Rush Hall**

Type of Service: Nursing Home (NH) Address: 51 Broighten Road, Limavady, BT49 9DY Tel No: 028 7776 9326 Inspector: Gerry Colgan

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Assurance, Challenge and Improvement in Health and Social Care

It should be noted that this inspection report should not be regarded as a comprehensive review of all strengths and areas for improvement that exist in the service. The findings reported on are those which came to the attention of RQIA during the course of this inspection. The findings contained within this report do not exempt the service from their responsibility for maintaining compliance with legislation, standards and best practice.

#### 1.0 What we look for



2.0 Profile of service

This is a registered nursing home which is registered to provide nursing care for up to 66 persons.

## 3.0 Service details

| Organisation/Registered Provider:<br>Four Seasons Healthcare<br>Responsible Individual:<br>Maureen Claire Royston | Registered Manager:<br>Caroline Thorn  |
|---|--|
| Person in charge at the time of inspection:   | Date manager registered:   |
| Joy Hynds Deputy Manager  | No application required  |
| Categories of care:   | Number of registered places:   |
| Nursing Home (NH)   | 66   |
| DE – Dementia<br>I – Old age not falling within any other category  | Maximum of 32 patients within category of care NH-DE and located within the Dementia Unit. |

### 4.0 Inspection summary

An unannounced inspection took place on 18 October 2018 from 09.00 to 16.45 hours.

This inspection was underpinned by The Health and Personal Social Services (Quality, Improvement and Regulation) (Northern Ireland) Order 2003, The Nursing Homes Regulations (Northern Ireland) 2005 and the DHSSPS Care Standards for Nursing Homes 2015.

The inspection assessed progress with any areas for improvement identified during and since the last care inspection and to determine if the home was delivering safe, effective and compassionate care and if the service was well led.

There were examples of good practice found throughout the inspection in relation to staffing, staff recruitment, induction, training, supervision and appraisal, adult safeguarding, infection prevention and control, risk management record keeping, audits and reviews and the communication between residents, staff and other key stakeholders. Further areas of good practice were found in relation to the culture and ethos of the home, dignity and privacy, listening to and valuing patients and their representatives, taking account of the views of patients, governance arrangements, management of complaints and incidents, quality improvement and maintaining good working relationships .

Areas were identified for improvement under the standards in relation to marked walls in the ensuites, making good the walls in identified bedrooms and reviewing the activity programme to provide more meaningful activities to those patients suffering from dementia in the Hunter and Broighter suites.

The findings of this report will provide the home with the necessary information to assist them to fulfil their responsibilities, enhance practice and patients' experience.

## 4.1 Inspection outcome

|                                       | Regulations | Standards |
|---------------------------------------|-------------|-----------|
| Total number of areas for improvement | 0           | 3         |

Details of the Quality Improvement Plan (QIP) were discussed with Joy Hynds, deputy manager, as part of the inspection process. The timescales for completion commence from the date of inspection.

Enforcement action did not result from the findings of this inspection.

# 4.2 Action/enforcement taken following the most recent inspection dated 09 November 2017

The most recent inspection of the home was an unannounced medicines management inspection undertaken on 09 November 2017. There were no further actions required to be taken following the most recent inspection.

Enforcement action did not result from the findings of this inspection.

#### 5.0 How we inspect

Prior to the inspection a range of information relevant to the service was reviewed. This included the following records:

- notifiable events since the previous care inspection
- written and verbal communication received since the previous care inspection which includes information in respect of serious adverse incidents(SAI's), potential adult safeguarding issues and whistleblowing
- the returned QIP from the previous care inspection
- the previous care inspection report

During the inspection the inspector met with 20 patients, two patients' relatives and 12 staff. Questionnaires were also left in the home to obtain feedback from patients and patients' representatives. Ten patients' questionnaires and 10 patients' relatives/representatives questionnaires were left for distribution. A poster was also displayed for staff inviting them to provide feedback to RQIA on-line. The inspector provided the registered manager with 'Have we missed you cards' which were then placed in a prominent position to allow patients and their relatives/representatives, who were not present on the day of inspection, the opportunity to give feedback to RQIA regarding the quality of service provision..

The following records were examined during the inspection:

- duty rota for all staff from 1 October 2018 to 28 October 2018
- records confirming registration of staff with the Nursing and Midwifery Council (NMC) and the Northern Ireland Social Care Council (NISCC)
- staff training records

- incident and accident records
- two staff recruitment and induction files
- six patient care records
- ten patient care charts including food and fluid intake charts and reposition charts
- a sample of governance audits
- complaints record
- compliments received
- RQIA registration certificate
- a sample of monthly quality monitoring reports undertaken in accordance with Regulation 29 of The Nursing Homes Regulations (Northern Ireland) 2005

Areas for improvement identified at the last care inspection were reviewed and assessment of compliance recorded as met, partially met, or not met.

The findings of the inspection were provided to the person in charge at the conclusion of the inspection.

# 6.0 The inspection

#### 6.1 Review of areas for improvement from the most recent inspection dated 09 November 2017

The most recent inspection of the home was an unannounced medicines management inspection. No areas for improvement were identified.

# 6.2 Review of areas for improvement from the last care inspection dated 5 September 2017

| Areas for improvement from the last care inspection |   |               |
|---|---|---------------|
| -   | compliance with The Care Standards for  | Validation of |
| Nursing Homes (2015)                                |   | compliance    |
| Area for improvement 1<br>Ref: Standard 46.2        | The registered persons should ensure that records of equipment cleaning are maintained in line with best practice.  |               |
| Stated: Second time                                 | Action taken as confirmed during the inspection:<br>A review of records confirmed that records of equipment cleaning are maintained in line with best practice. | Met           |

| Area for improvement 2   | The registered persons chould ensure that the  |     |
|--|--|-----|
| Area for improvement 2<br>Ref: Standard 5<br>Stated: Second time   | The registered persons should ensure that the<br>use of the elevator door exit keypad on the first<br>floor is reviewed in conjunction with guidance<br>from the Department of Health on human rights<br>and the deprivation of liberty (DoLs); and the<br>home's registration categories.   |     |
|  | Action taken as confirmed during the<br>inspection:<br>A tour of the premises and conversation with<br>the deputy manager confirmed that the use of<br>the elevator door on the first floor has been<br>reviewed and a laminated keypad code is in<br>place.   | Met |
| Area for improvement 3<br>Ref: Standard 38.3                       | The registered persons shall ensure that<br>physical and mental health assessments are<br>undertaken for all prospective employees as<br>part of the recruitment processes.  |     |
| Stated: First time   | Action taken as confirmed during the<br>inspection:<br>A review of two personnel files for recently<br>recruited staff confirmed that physical and<br>mental health assessments are undertaken for<br>all prospective employees as part of the<br>recruitment processes.   | Met |
| Area for improvement 4<br>Ref: Standard 46.2<br>Stated: First time | The registered person shall ensure that training<br>in relation to infection, prevention and control is<br>embedded into practice. This relates<br>specifically to the segregation of soiled laundry.<br><b>Action taken as confirmed during the</b><br><b>inspection</b> :<br>A review of training records and observation of<br>practice confirmed that training in relation to<br>infection, prevention and control is embedded<br>into practice. | Met |
| Area for improvement 5<br>Ref: Standard 4<br>Stated: First time    | The registered person shall ensure that the keyworker system is reviewed to ensure that it is effective.<br>Action taken as confirmed during the   |     |
|  | inspection:<br>The key worker system has been reviewed. The<br>key workers names are on patients care<br>records and patients spoken with were able to<br>name their key worker.   | Met |

| Area for improvement 6<br>Ref: Standard 12 | The registered person shall ensure that patients<br>who require a modified diet are provided with a<br>choice in relation to their meals.  |     |
|--|--|-----|
| Stated: First time                         | Action taken as confirmed during the<br>inspection:<br>Observation of mealtimes and conversations<br>with the deputy manager and chef confirmed<br>that patients who require a modified diet are<br>provided with a choice in relation to their meals. | Met |

# 6.3 Inspection findings

### 6.4 Is care safe?

Avoiding and preventing harm to patients and clients from the care, treatment and support that is intended to help them.

The deputy manager confirmed the planned daily staffing levels for the home and that these levels were subject to regular review to ensure the assessed needs of the patients were met. A review of the staffing rota from 1 October 2018 to 28 October 2018 evidenced that the staffing levels were adhered to, however there were many shifts being covered by agency staff. The company are actively recruiting at present so this will be reviewed again at the next care inspection. Rotas also confirmed that catering and housekeeping were on duty daily to meet the needs of the patients and to support the nursing and care staff. Observation of the delivery of care evidenced that patients' needs were met by the levels and skill mix of staff on duty and that staff attended to patients needs in a timely and caring manner. Patients spoken with indicated that they were well looked after by the staff and felt safe and happy living in Rush Hall.

Review of two staff recruitment files evidenced that these were maintained in accordance with Regulation 21, Schedule 2 of The Nursing Homes Regulations (Northern Ireland) 2005. Records also evidenced that enhanced Access NI checks were sought, received and reviewed prior to staff commencing work. Discussion with staff and review of records evidenced that newly appointed staff completed a structured orientation and induction programme at the commencement of their employment.

A review of records confirmed that a process was in place to monitor the registration status of registered nurses with the NMC and care staff registration with the NISCC. There were systems and processes in place to ensure that alerts issued by Chief Nursing Officer (CNO) were managed appropriately and shared with key staff.

We discussed the provision of mandatory training with staff and reviewed staff training records. All Staff confirmed that they were enabled to attend training and that the training provided them with the necessary skills and knowledge to care for the patients. Training records were maintained in accordance with Standard 39 of The Nursing Homes Care Standards. Observation of the delivery of care evidenced that training had been embedded into practice, for example, the moving and handling of patients.

Staff spoken with were knowledgeable regarding their roles and responsibilities in relation to adult safeguarding and their duty to report concerns. Discussion with the deputy manager confirmed that the regional operational safeguarding policy and procedures were embedded into practice. Systems were in place to collate the information required for the annual adult safeguarding position report.

Review of six patients' care records evidenced that a range of validated risk assessments were completed and reviewed as required. These assessments informed the care planning process.

We reviewed accidents/incidents records from the previous care inspection in comparison with the notifications submitted by the home to RQIA in accordance with Regulation 30 of The Nursing Homes Regulations (Northern Ireland) 2005. Records were maintained appropriately and notifications were submitted in accordance with regulation.

Discussion with the deputy manager and review of records confirmed that on at least a monthly basis falls occurring in the home were analysed to identify if any patterns or trends were emerging. Following this review an action plan was devised to address any identified deficits. This information was also reviewed as part of the responsible individual's monthly monitoring visit in accordance with Regulation 29 of The Nursing Homes Regulations (Northern Ireland) 2005.

From a review of records, observation of practices and discussion with the deputy manager and staff there was evidence of proactive management of falls.

A review of the home's environment was undertaken and included observations of a sample of bedrooms, bathrooms, lounges, dining rooms and storage areas. The home was found to be warm, well decorated, fresh smelling and clean throughout. Fire exits and corridors were observed to be clear of clutter and obstruction. Patients/representatives/staff spoken with were complimentary in respect of the home's environment. However on several ensuite walls below the soap dispenser it was identified that they were badly marked. The walls within three identified bedrooms need to be repainted. Areas for improvement are stated under the standards.

Observation of practices/care delivery, discussion with staff and review of records evidenced that infection prevention and control measures/best practice guidance were consistently adhered to. For example two patients' who were recently prescribed antibiotics had care plans in place. The deputy manager had an awareness of the importance to monitor the incidents of HCAI's and/or when antibiotics were prescribed.

A review of records evidenced that appropriate risk assessments had been completed prior to the use of restrictive practices, for example bed rails, alarm mats. There was also evidence of consultation with relevant persons. Care plans were in place for the management of bedrails/alarm mat etc.

Review of records pertaining to accidents, incidents and notifications forwarded to RQIA since the previous care inspection confirmed that these were appropriately managed.

# Areas of good practice

There were examples of good practice found throughout the inspection in relation to staffing, staff recruitment, induction, training, supervision and appraisal, adult safeguarding, infection prevention and control and risk management.

### Areas for improvement

Areas were identified for improvement under the standards in relation to marked walls in the ensuites and repainting of walls in identified bedrooms.

|                                       | Regulations | Standards |
|---------------------------------------|-------------|-----------|
| Total number of areas for improvement | 0           | 2         |

### 6.5 Is care effective?

The right care, at the right time in the right place with the best outcome.

Review of six patient care records evidenced that care plans were in place to direct the care required and reflected the assessed needs of the patient.

We reviewed the management of nutrition, patients' weight, management of infections and wound care. Care records contained details of the specific care requirements in each of the areas reviewed and a daily record was maintained to evidence the delivery of care.

Care records reflected that, where appropriate, referrals were made to healthcare professionals such as care managers, General Practitioners (GPs), SALT and dieticians. Supplementary care charts such as food and fluid intake records evidenced that contemporaneous records were maintained. There was evidence that care plans had been reviewed in accordance with recommendations made by other healthcare professionals such as, the tissue viability nurse (TVN), the speech and language therapist (SALT) or the dietician changed.

Discussion with staff evidenced that nursing and care staff were required to attend a handover meeting at the beginning of each shift. Staff were aware of the importance of handover reports in ensuring effective communication and confirmed that the shift handover provided information regarding each patient's condition and any changes noted. Staff stated that there was effective teamwork; each staff member knew their role, function and responsibilities. Staff also confirmed that if they had any concerns, they could raise these with the registered manager or the nurse in charge. All grades of staff consulted demonstrated the ability to communicate effectively with their colleagues and other healthcare professionals.

There was evidence that the care planning process included input from patients and/or their representatives, if appropriate. There was evidence of regular communication with representatives within the care records.

The deputy manager advised that patient and/or relatives meetings were held on a regular basis. Minutes were available. Patient and representatives spoken with expressed their confidence in raising concerns with the home's staff/management. Patients' and representatives were aware of who their named nurse was and knew the registered manager.

There was information available to staff, patients, representatives in relation to advocacy services.

## Areas of good practice

There were examples of good practice found throughout the inspection in relation to record keeping, audits and reviews, communication between residents, staff and other key stakeholders.

#### Areas for improvement

No areas for improvement were identified during the inspection in this domain.

|                                       | Regulations | Standards |
|---------------------------------------|-------------|-----------|
| Total number of areas for improvement | 0           | 0         |

#### 6.6 Is care compassionate?

Patients and clients are treated with dignity and respect and should be fully involved in decisions affecting their treatment, care and support.

We arrived in the home at 09.00 hours and were greeted by staff who were helpful and attentive. Patients were enjoying breakfast or a morning cup of tea/coffee in the dining room, in one of the lounges or in their bedroom, as was their personal preference. Some patients remained in bed, again in keeping with their personal preference or their assessed needs. Patients had access to fresh water and/or juice and staff were observed assisting patients to enjoy their chosen activity and to eat and drink as required. Staff demonstrated a detailed knowledge of patients' wishes, preferences and assessed needs and how to provide comfort if required.

Staff interactions with patients were observed to be compassionate, caring and timely. Patients were afforded choice, privacy, dignity and respect. Staff were also aware of the requirements regarding patient information and patient confidentiality.

Discussion with patients and staff and review of the activity programme displayed on the notice board to evidenced that generally arrangements were in place to meet patients' social, religious and spiritual needs within the home. However the activity programme should be reviewed to provide more meaningful activities in the Hunter and Broighter units. An area for improvement is stated under the standards.

The environment had been adapted to promote positive outcomes for the patients. Bedrooms were personalised with possessions that were meaningful to the patient and reflected their life experiences. A variety of methods were used to promote orientation, for example appropriate signage, photographs, the provision of clocks and prompts for the date.

We observed the serving of the lunchtime meal. Patients were assisted to the dining room or had trays delivered to them as required. Staff were observed assisting patients with their meal appropriately and registered nurses were overseeing the mealtime. Patients able to communicate indicated that they enjoyed their meal. Staff demonstrated their knowledge of patients' likes and dislikes regarding food and drinks, how to modify fluids and how to care for patients during mealtimes.

Cards and letters of compliment and thanks were displayed in the home and there were systems in place to obtain the views of patients and their representatives on the running of the home.

Consultation with twenty patients individually, and with others in smaller groups, confirmed that living in Rush Hall was indeed a positive experience.

Patient comments included:

- "This is a lovely wee place. Everybody is very good to us."
- "This is a great spot. You couldn't ask for any better."
- "I don't believe they could be any better if they tried.
- "Oh aye, they are very good to me."

Patients who could not verbalise their feelings in respect of their care were observed to be relaxed and comfortable in their surroundings and in their interactions with staff.

Ten relative questionnaires were provided. None were returned within the timescale.

Staff were asked to complete an on line survey, we had no responses within the timescale specified.

Any comments from patients, patient representatives and staff in returned questionnaires received after the return date will be shared with the registered manager for their information and action as required.

### Areas of good practice

There were examples of good practice found throughout the inspection in relation to the culture and ethos of the home, dignity and privacy, listening to and valuing patients and their representatives and taking account of the views of patients.

#### Areas for improvement

An area for improvement is stated under the standards in relation to reviewing the activity programme to provide more meaningful activities to those patients suffering from dementia in the Hunter and Broighter suites.

|                                       | Regulations | Standards |
|---------------------------------------|-------------|-----------|
| Total number of areas for improvement | 0           | 1         |

#### 6.7 Is the service well led?

Effective leadership, management and governance which creates a culture focused on the needs and experience of service users in order to deliver safe, effective and compassionate care.

The certificate of registration issued by RQIA was appropriately displayed in the foyer of the home. Discussion with staff, and observations confirmed that the home was operating within the categories of care registered.

Since the last inspection there has been a change in management arrangements. RQIA were notified appropriately. A review of the duty rota evidenced that the registered manager's hours, and the capacity in which these were worked, were clearly recorded. Discussion with staff/patients/representatives evidenced that the registered manager's working patterns supported effective engagement with patients, their representatives and the multi-professional team. Staff were able to identify the person in charge of the home in the absence of the registered manager.

We discussed the arrangements in place in relation to the equality of opportunity for patients and the importance of staff being aware of equality legislation and recognising and responding to the diverse needs of patients. The equality data collected was managed in line with best practice.

Review of the home's complaints records evidenced that systems were in place to ensure that complaints were managed in accordance with Regulation 24 of The Nursing Homes Regulations (Northern Ireland) 2005 and the DHSSPS Care Standards for Nursing Homes 2015.

Discussion with the deputy manager and review of records evidenced that a number of audits were completed to assure the quality of care and services. For example, audits were completed regarding accidents/incidents, IPC practices, care records, catering arrangements. In addition robust measures were also in place to provide the registered manager with an overview of the management of infections and wounds occurring in the home.

Discussion with the deputy manager and review of records evidenced that quality monitoring visits were completed on a monthly basis by the responsible individual in accordance with Regulation 29 of The Nursing Homes Regulations (Northern Ireland) 2005/ The Care Standards for Nursing Homes.

Discussion with the deputy manager and review of records evidenced that systems were in place to ensure that notifiable events were investigated and reported to RQIA or other relevant bodies appropriately.

Discussion with staff confirmed that there were good working relationships and that management were supportive and responsive to any suggestions or concerns raised.

# Areas of good practice

There were examples of good practice found throughout the inspection in relation to governance arrangements, management of complaints and incidents, quality improvement and maintaining good working relationships.

#### Areas for improvement

No areas for improvement were identified during the inspection within this domain.

|                                       | Regulations | Standards |
|---------------------------------------|-------------|-----------|
| Total number of areas for improvement | 0           | 0         |

## 7.0 Quality improvement plan

Areas for improvement identified during this inspection are detailed in the QIP. Details of the QIP were discussed with Joy Hynds, deputy manager, as part of the inspection process. The timescales commence from the date of inspection.

The registered provider/manager should note that if the action outlined in the QIP is not taken to comply with regulations and standards this may lead to further enforcement action including possible prosecution for offences. It is the responsibility of the registered provider to ensure that all areas for improvement identified within the QIP are addressed within the specified timescales.

Matters to be addressed as a result of this inspection are set in the context of the current registration of the nursing home. The registration is not transferable so that in the event of any future application to alter, extend or to sell the premises RQIA would apply standards current at the time of that application.

### 7.1 Areas for improvement

Areas for improvement have been identified where action is required to ensure compliance with The Nursing Home Regulations (Northern Ireland) 2005 and The Care Standards for Nursing Homes (2015).

#### 7.2 Actions to be taken by the service

The QIP should be completed and detail the actions taken to address the areas for improvement identified. The registered provider should confirm that these actions have been completed and return the completed QIP via Web Portal for assessment by the inspector.

# **Quality Improvement Plan**

|                        | e compliance with the Department of Health, Social Services and<br>Care Standards for Nursing Homes, April 2015 |
|------------------------|---|
| Area for improvement 1 | The registered person shall ensure that the damaged walls below the   |
| •                      | soap dispensers in the ensuite rooms are repaired.  |
| Ref: Standard 44       |   |
|                        | Ref: 6.4  |
| Stated: First time     |   |
|                        | Response by registered person detailing the actions taken:  |
|                        | The damaged walls have been repaired and plastic applied to below   |
| To be completed by:    | the dispensers.   |
| 31 December 2018       |   |
|                        |   |
| Area for improvement 2 | The registered person shall ensure that the damaged walls in  |
|                        | identified bedrooms are repaired.   |
| Ref: Standard 44       | ·   |
|                        | Ref: 6.4  |
| Stated: First time     | Response by registered person detailing the actions taken:  |
|                        | The walls have been repaired in the identified bedrooms.  |
| To be completed by:    |   |
| 31 December 2018       |   |
|                        |   |
| Area for improvement 3 | The registered person shall review the activity programme to ensure   |
|                        | that meaningful activities are available for patients in the Hunter and   |
| Ref: Standard 11       | Broighter units.  |
|                        |   |
| Stated: First time     | Ref: 6.6  |
|                        |   |
| To be completed by:    | Response by registered person detailing the actions taken:  |
| 30 November 2018       | The activity programme is in the process of being reviewed with the   |
|                        | PAL, assisted by input from residents.  |
|                        |   |

\*Please ensure this document is completed in full and returned via Web Portal\*





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