

# Unannounced Care Inspection Report 9 February 2017











# De La Cour House

Type of service: Residential care home Address: 48 Woodcot Avenue, Belfast, BT5 5JB

Tel no: 028 9073 9848 Inspector: Bronagh Duggan

# 1.0 Summary

An unannounced inspection of De La Cour House took place on 9 February 2017 from 10.30 to 16.30.

The inspection sought to assess progress with any issues raised during and since the last care inspection and to determine if the residential care home was delivering safe, effective and compassionate care and if the service was well led.

#### Is care safe?

There were examples of good practice found throughout the inspection in relation to staff training, supervision and appraisal, adult safeguarding, and the home's environment.

Three recommendations were made in regards to reviewing and updating the homes policy and procedure regarding infection prevention and control, to risk assess all free standing furniture items in the home, and to ensure every staff member completes a fire drill as least once per annum.

#### Is care effective?

There were examples of good practice found throughout the inspection in relation to audits and reviews, communication between residents, staff and other key stakeholders.

One recommendation was made in regards to the completion of a needs assessment for an identified resident.

# Is care compassionate?

There were examples of good practice found throughout the inspection in relation to the culture and ethos of the home, listening to and valuing residents and taking account of the views of residents.

No requirements or recommendations were made in relation to this domain.

#### Is the service well led?

There were examples of good practice found throughout the inspection in relation to governance arrangements, management of complaints and incidents, quality improvement and maintaining good working relationships.

No requirements or recommendations were made in relation to this domain.

This inspection was underpinned by The Residential Care Homes Regulations (Northern Ireland) 2005 and DHSSPS Residential Care Homes Minimum Standards, August 2011.

# 1.1 Inspection outcome

|   | Requirements | Recommendations |
|---|--------------|-----------------|
| Total number of requirements and        | 0            | 4               |
| recommendations made at this inspection | U            | 4               |

Details of the Quality Improvement Plan (QIP) within this report were discussed with Geraldine Massey, senior carer, as part of the inspection process. The registered manager was informed via telephone after the inspection. The timescales for completion commence from the date of inspection.

Enforcement action did not result from the findings of this inspection.

## 1.2 Actions/enforcement taken following the most recent care inspection

Other than those actions detailed in the QIP there were no further actions required to be taken following the most recent inspection on 15 July 2016.

#### 2.0 Service details

| Registered organisation/registered person: Clanmill Housing Association Ms C I McCarty  | Registered manager:<br>Mrs Maureen Corry     |
|---|--|
| Person in charge of the home at the time of inspection: Jill Kirk, senior carer until 14:00 Geraldine Massey senior carer from 14:00 onwards. | Date manager registered:<br>21 November 2013 |
| Categories of care: RC-I - Old age not falling within any other category  | Number of registered places:<br>13           |

### 3.0 Methods/processes

Prior to inspection we analysed the following records: notifications of accidents and incidents submitted to RQIA since the previous inspection, the returned Quality Improvement Plan (QIP) and the previous inspection report.

During the inspection the inspector met with eight residents and three care staff.

The following records were examined during the inspection:

- Staff duty rota
- Staff supervision and annual appraisal schedules
- Staff training records
- Three resident's care files
- Minutes of recent staff meetings
- Complaints and compliments records
- · Audits of accidents and incidents (including falls), environment, catering
- Equipment maintenance / cleaning records
- Accident/incident/notifiable events register
- Annual Quality Review report
- Minutes of recent residents' meetings
- Monthly monitoring report
- Fire safety risk assessment
- Fire drill records
- Maintenance of fire-fighting equipment, alarm system, emergency lighting, fire doors, etc
- Individual written agreement
- Programme of activities
- Policies and procedures manual

A total of 30 questionnaires were provided for distribution to residents, their representatives and staff for completion and return to RQIA. Six staff questionnaires were returned within the requested timescale.

# 4.0 The inspection

# 4.1 Review of requirements and recommendations from the most recent inspection dated 13 October 2016

The most recent inspection of the home was an announced premises inspection. The completed QIP was returned and approved by the estates inspector. This QIP will be validated by the estates inspector at the next premises inspection.

# 4.2 Review of recommendations from the last care inspection dated 15 July 2016

| Last care inspection recommendations |  | Validation of compliance |
|--------------------------------------|--|--------------------------|
| Recommendation 1                     | The registered provider should ensure the identified risk assessment is updated accordingly. |                          |
| Ref: Standard 6.2                    |  |                          |
| Stated: First time                   | Action taken as confirmed during the inspection: The senior carer confirmed this had been    | Met                      |
| To be completed by:                  | completed.   |                          |
| 15 September 2016                    |  |                          |

RQIA ID: 1596 Inspection ID: IN024955

| Recommendation 2    | The registered provider should ensure that the        |     |
|---------------------|---|-----|
|                     | identified resident or their representative sign the  |     |
| Ref: Standard 6.3   | care plan along with the staff responsible for        |     |
|                     | drawing it up and the registered manager. If the      |     |
| Stated: First time  | resident or their representative is unable to sign or |     |
|                     | chooses not to sign, this should be recorded.         | Mad |
| To be completed by: |   | Met |
| 15 September 2016   | Action taken as confirmed during the                  |     |
|                     | inspection:   |     |
|                     | The senior care confirmed this had been               |     |
|                     | completed. Three care records reviewed were           |     |
|                     | signed appropriately.                                 |     |
|                     | <del></del>   |     |
|                     |   |     |

#### 4.3 Is care safe?

The senior carer confirmed the staffing levels for the home and that these were subject to regular review to ensure the assessed needs of the residents were met. No concerns were raised regarding staffing levels during discussion with residents, residents' representatives and staff.

A review of the duty roster confirmed that it accurately reflected the staff working within the home.

Completed induction records were reviewed during the previous inspection; these were found to be satisfactory. Discussion with staff evidenced that an induction programme was in place for all staff, relevant to their specific roles and responsibilities.

Discussion with staff and a review of returned staff views questionnaires confirmed that mandatory training, supervision and appraisal of staff was regularly provided. A schedule for mandatory training, annual staff appraisals and staff supervision was maintained and was reviewed during the inspection.

The senior carer and staff confirmed that competency and capability assessments were undertaken for any person who is given the responsibility of being in charge of the home for any period in the absence of the manager; records of competency and capability assessments were retained. Samples of completed staff competency and capability assessments were reviewed during the previous inspection and found to be satisfactory.

Discussion with the senior carer confirmed that no staff have been recruited since the previous inspection, therefore staff personnel files were not reviewed on this occasion.

Arrangements were in place to monitor the registration status of staff with their professional body (where applicable).

The adult safeguarding policy and procedure in place was consistent with the current regional guidance. A safeguarding champion has been established.

Discussion with staff confirmed that they were aware of the new regional guidance (Adult Safeguarding Prevention and Protection in Partnership, July 2015) and a copy was available for staff within the home. Staff were knowledgeable and had a good understanding of adult safeguarding principles. They were also aware of their obligations in relation to raising

concerns about poor practice and whistleblowing. A review of staff training records confirmed that mandatory adult safeguarding training was provided for all staff.

Discussion with the senior carer, review of accident and incidents notifications, care records and complaints records confirmed that all suspected, alleged or actual incidents of abuse were fully and promptly referred to the relevant persons and agencies for investigation in accordance with procedures and legislation; written records were retained.

The senior carer confirmed there were risk management procedures in place relating to the safety of individual residents. Discussion with the senior carer identified that the home did not accommodate any individuals whose assessed needs could not be met. Review of care records identified that individual care needs assessments and risk assessments were obtained prior to admission.

The senior carer confirmed there were restrictive practices employed within the home, notably, keypad entry systems, and the use of pressure alarm mats. Discussion with the senior carer regarding such restrictions confirmed these were appropriately assessed, documented, minimised and reviewed with the involvement of the multi-professional team, as required.

Inspection of care records confirmed there was a system of referral to the multi-professional team when required.

The senior carer confirmed there were risk management policy and procedures in place. Discussion with the senior carer and review of the home's policy and procedures relating to safe and healthy working practices confirmed that these were appropriately maintained and reviewed regularly e.g. COSHH, fire safety etc.

The senior carer confirmed that equipment in use in the home were well maintained and regularly serviced.

Staff training records confirmed that all staff had received training in IPC in line with their roles and responsibilities. A recommendation was made that the homes policy and procedure on Infection prevention and control should be reviewed and updated. Discussion with staff established that they were knowledgeable and had understanding of IPC policies and procedures. Inspection of the premises confirmed that there were wash hand basins, adequate supplies of liquid soap and disposable towels wherever care was delivered. Observation of staff practice identified that staff adhered to IPC procedures.

Good standards of hand hygiene were observed to be promoted within the home among residents, staff and visitors. Notices promoting good hand hygiene were displayed throughout the home in both written and pictorial formats.

The senior carer reported that there had been no outbreaks of infection within the last year. Any outbreak would be managed in accordance with home policy and procedures, reported to the Public Health Agency, the trust and RQIA with appropriate records retained.

A general inspection of the home was undertaken and the residents' bedrooms were found to be personalised with photographs, memorabilia and personal items. The home was fresh smelling, clean and appropriately heated.

Inspection of the internal and external environment identified that the home and grounds were kept tidy, safe, suitable for and accessible to residents, staff and visitors.

A recommendation was made that a risk assessment should be completed in relation to all free standing furniture in the home, any findings should be actioned accordingly.

The senior carer confirmed the fire safety risk assessment had been completed, information provided following the inspection confirmed this was done on 8 February 2017, the report was not available for inspection. This shall be reviewed during the next inspection.

Review of staff training records confirmed that staff completed fire safety training twice annually. Fire drills were completed every three months. Records were retained of staff who participated and any learning outcomes. Review of fire drill records showed that not all staff members had been involved in at least one fire drill per annum. A recommendation was made. Fire safety records identified that fire-fighting equipment, fire alarm systems, emergency lighting and means of escape were checked weekly / monthly and were regularly maintained.

Six completed questionnaires were returned to RQIA from staff. Respondents described their level of satisfaction with this aspect of care as very satisfied.

#### **Areas for improvement**

Three areas for improvement were identified in relation to reviewing and updating the homes policy and procedure regarding infection prevention and control, to risk assess all free standing furniture items in the home, and to ensure every staff member completes a fire drill as least once per annum.

| Number of requirements | 0 | Number of recommendations | 3 |
|------------------------|---|---------------------------|---|
|------------------------|---|---------------------------|---|

#### 4.4 Is care effective?

Discussion with the senior carer established that staff in the home responded appropriately to and met the assessed needs of the residents.

Three care records were reviewed, it was noted one of the care records did not contain an up to date needs assessment a recommendation was made. The need to ensure weekly weights were being recorded for the identified resident as stated in the care records was discussed with the senior carer as some omissions were noted. The three care records included life history, risk assessments, care plans and daily/regular statement of health and well-being of the resident. Risk assessments (e.g. manual handling, falls, where appropriate) were reviewed and updated on a regular basis or as changes occurred.

The care records reflected the multi-professional input into the residents' health and social care needs and were found to be updated regularly to reflect the changing needs of the individual residents. Residents and/or their representatives were encouraged and enabled to be involved in the assessment, care planning and review process, where appropriate. Care records reviewed were observed to be signed by the resident and/or their representative. Discussion with staff confirmed that a person centred approach underpinned practice. For example residents preferred rising and retiring times were recorded.

An individual agreement setting out the terms of residency was in place and appropriately signed. Records were stored safely and securely in line with data protection.

The senior carer confirmed that there were arrangements in place to monitor, audit and review the effectiveness and quality of care delivered to residents at appropriate intervals.

Audits of accidents and incidents (including falls), environment, and catering were available for inspection and evidenced that any actions identified for improvement were incorporated into practice. Further evidence of audit was contained within the monthly monitoring visits reports and the annual quality report.

The senior carer confirmed that systems were in place to ensure effective communication with residents, their representatives and other key stakeholders. These included pre-admission information, multi-professional team reviews, residents' meetings, staff meetings and staff shift handovers. The senior carer and staff confirmed that management operated an open door policy in regard to communication within the home.

Residents spoken with and observation of practice evidenced that staff were able to communicate effectively with residents, their representatives and other key stakeholders. Minutes of resident meetings were reviewed during the inspection, the most recent residents meeting was held on 19 November 2016.

A review of care records, along with accident and incident reports, confirmed that referral to other healthcare professionals was timely and responsive to the needs of the residents. The senior carer confirmed that arrangements were in place, in line with the legislation, to support and advocate for residents.

Six completed questionnaires were returned to RQIA from staff. Respondents described their level of satisfaction with this aspect of care as very satisfied.

#### **Areas for improvement**

One area for improvement was identified in relation to the completion of a needs assessment for an identified resident.

| Number of requirements | 0 | Number of recommendations | 1 |
|------------------------|---|---------------------------|---|
|                        |   |                           |   |
|                        |   |                           |   |

# 4.5 Is care compassionate?

The senior carer confirmed that staff in the home promoted a culture and ethos that supported the values of dignity and respect, independence, rights, equality and diversity, choice and consent of residents.

A range of policies and procedures were in place which supported the delivery of compassionate care. Discussion with staff and residents confirmed that residents' spiritual and cultural needs were met within the home.

Residents were provided with information, in a format that they could understand, which enabled them to make informed decisions regarding their life, care and treatment. For example the residents guide provided upon admission includes relevant information.

The senior carer confirmed that consent was sought in relation to care and treatment. Discussion with residents and staff along with observation of care practice and social interactions demonstrated that residents were treated with dignity and respect. Staff confirmed their awareness of promoting residents' rights, independence and dignity and were able to demonstrate how residents' confidentiality was protected. For example ensuring discussions regarding resident's needs were held in the office and not in public areas of the home.

The registered manager and staff confirmed that residents were listened to, valued and communicated with in an appropriate manner. Residents confirmed that their views and opinions were taken into account in matters affecting them.

Discussion with staff and residents confirmed that residents' needs were recognised and responded to in a prompt and courteous manner by staff.

There were systems in place to ensure that the views and opinions of residents, and or their representatives, were sought and taken into account in all matters affecting them. For example residents' meetings, suggestion box, annual reviews etc.

Residents are consulted with, at least annually, about the quality of care and environment. The findings from the consultation were collated into a summary report which was made available for residents and other interested parties to read.

Discussion with staff and residents, observation of practice and review of care records confirmed that residents were enabled and supported to engage and participate in meaningful activities. For example quizzes, arts and crafts and knitting. One resident shared with the inspector they would like additional activities to choose from this information was shared with the senior carer. Arrangements were in place for residents to maintain links with their friends, families and wider community.

Residents spoken with during the inspection made the following comments:

- "The staff are good, always help you out."
- "It is good here, but I would like some more activities sometimes."
- "It is very comfortable, all staff are very friendly, the food is very good."
- "I am very happy here, its good to have company. Couldn't be better."

Six completed questionnaires were returned to RQIA from staff. Respondents described their level of satisfaction with this aspect of care as very satisfied.

#### Areas for improvement

No areas for improvement were identified during the inspection in relation to this domain.

| Number of requirements | 0 | Number of recommendations | 0 |
|------------------------|---|---------------------------|---|
|                        |   |                           |   |

### 4.6 Is the service well led?

The senior carer outlined the management arrangements and governance systems in place within the home. These were found to be in line with good practice. The needs of residents were met in accordance with the home's statement of purpose and the categories of care for which the home was registered with RQIA.

A range of policies and procedures was in place to guide and inform staff. Policies were centrally indexed and retained in a manner which was easily accessible by staff.

There was a complaints policy and procedure in place. Residents and/or their representatives were made aware of how to make a complaint by way of the Residents Guide and information

displayed around the home. Discussion with staff confirmed that they were knowledgeable about how to receive and deal with complaints.

Review of the complaints records confirmed that arrangements were in place to effectively manage complaints from residents, their representatives or any other interested party. Records of complaints included details of any investigation undertaken, all communication with complainants, the outcome of the complaint and the complainant's level of satisfaction.

There was an accident/incident/notifiable events policy and procedure in place which included reporting arrangements to RQIA. A review of accidents/incidents/notifiable events confirmed that these were effectively documented and reported to RQIA and other relevant organisations in accordance with the legislation and procedures. A regular audit of accidents and incidents was undertaken and was reviewed as part of the inspection process.

There were quality assurance systems in place to drive quality improvement which included regular audits and satisfaction surveys.

Discussion with the senior carer confirmed that information in regard to current best practice guidelines was made available to staff for example safeguarding information. Staff were provided with mandatory training and additional training opportunities relevant to any specific needs of the residents for example bereavement training.

A monthly monitoring visit was undertaken as required under Regulation 29 of The Residential Care Homes Regulations (Northern Ireland) 2005; a report was produced and made available for residents, their representatives, staff, trust representatives and RQIA to read.

There was a clear organisational structure and all staff were aware of their roles, responsibility and accountability. Inspection of the premises confirmed that the RQIA certificate of registration and employers liability insurance certificate were displayed.

Review of governance arrangements within the home and the evidence provided within the returned RQIA Quality Improvement Plan (QIP) confirmed that the registered provider/s respond to regulatory matters in a timely manner.

Review of records and discussion with the senior carer and staff confirmed that any adult safeguarding issues were managed appropriately and that reflective learning had taken place. The senior carer confirmed that there were effective working relationships with internal and external stakeholders.

The home had a whistleblowing policy and procedure in place and discussion with staff established that they were knowledgeable regarding this. The senior carer confirmed that staff could also access line management to raise concerns and they will offer support to staff.

Discussion with staff confirmed that there were good working relationships within the home and that management were responsive to suggestions and/or concerns raised. There were also open and transparent methods of working and effective working relationships with internal and external stakeholders.

Six completed questionnaires were returned to RQIA from staff. Respondents described their level of satisfaction with this aspect of the service as very satisfied.

Comments received from one completed questionnaire were as follows:

All training adequate and up to date. Manager very supportive.

#### **Areas for improvement**

No areas for improvement were identified during the inspection in relation to this domain.

| Number of requirements 0 Number of recommendations 0 |
|--|
|--|

# 5.0 Quality improvement plan

Any issues identified during this inspection are detailed in the QIP. Details of the QIP were discussed with Geraldine Massey, senior carer, as part of the inspection process. The timescales commence from the date of inspection.

The registered provider/manager should note that failure to comply with regulations may lead to further enforcement action including possible prosecution for offences. It is the responsibility of the registered provider to ensure that all requirements and recommendations contained within the QIP are addressed within the specified timescales.

Matters to be addressed as a result of this inspection are set in the context of the current registration of the residential care home. The registration is not transferable so that in the event of any future application to alter, extend or to sell the premises RQIA would apply standards current at the time of that application.

# 5.1 Statutory requirements

This section outlines the actions which must be taken so that the registered provider meets legislative requirements based on The Residential Care Homes Regulations (Northern Ireland) 2005.

#### 5.2 Recommendations

This section outlines the recommended actions based on research, recognised sources and DHSSPS Residential Care Homes Minimum Standards, August 2011. They promote current good practice and if adopted by the registered provider/manager may enhance service, quality and delivery.

### 5.3 Actions to be taken by the registered provider

The QIP should be completed and detail the actions taken to meet the legislative requirements and recommendations stated. The registered provider should confirm that these actions have been completed and return the completed QIP to care.team@rqia.org.uk for assessment by the inspector.

It should be noted that this inspection report should not be regarded as a comprehensive review of all strengths and areas for improvement that exist in the service. The findings reported on are those which came to the attention of RQIA during the course of this inspection. The findings contained within this report do not exempt the registered provider from their responsibility for maintaining compliance with the regulations and standards. It is expected that the requirements and recommendations outlined in this report will provide the registered provider with the necessary information to assist them to fulfil their responsibilities and enhance practice within the service.

| Quality Improvement Plan                |   |  |
|---|---|--|
| Recommendations                         |   |  |
| Recommendation 1                        | The registered provider should ensure homes policy and procedure  |  |
| Ref: Standard 21.5                      | regarding infection prevention and control is reviewed and updated.   |  |
| Stated: First time                      | Response by registered provider detailing the actions taken: The Associations Business Improvement Manager updated this policy in September 2015 as per policy. The review date has been amended.     |  |
| <b>To be completed by:</b> 9 May 2017   | September 2015 as per policy. The review date has been amended.   |  |
| Recommendation 2                        | The registered provider should ensure all free standing furniture items in the home are risk assessed any identified issues should be actioned  |  |
| Ref: Standard 28.5                      | accordingly.  |  |
| Stated: First time                      | Response by registered provider detailing the actions taken: A risk assessment was carried out and all works required to address this   |  |
| <b>To be completed by:</b> 9 April 2017 | issuse and are due by 15.04.17  |  |
| Recommendation 3                        | The registered provider should ensure every staff member completes a fire drill at least once per annum.  |  |
| Ref: Standard 29.6                      | Response by registered provider detailing the actions taken:  |  |
| Stated: First time                      | A system is now in place to ensure that all staff take part in a fire drill at lease once per annum and recorded.   |  |
| <b>To be completed by:</b> 9 May 2017   |   |  |
| Recommendation 4                        | The registered provider should ensure a needs assessment is completed for the identified resident.  |  |
| Ref: Standard 5.2                       | ·   |  |
| Stated: First time                      | Response by registered provider detailing the actions taken: An assessment was carried out by the registered manager on this resident. The document was not available on file at time of inspection a |  |
| To be completed by: 9 March 2017        | note has been made on file to evidence same.  |  |

<sup>\*</sup>Please ensure this document is completed in full and returned to <a href="mailto:care.team@rqia.org">care.team@rqia.org</a>.uk from the authorised email address\*





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